

Corporate Info

Digi.Com Berhad is listed on Bursa Malaysia Berhad and is part of the global telecommunications provider, Telenor Group. Its mobile service operations are undertaken by its wholly-owned subsidiary, Digi Telecommunications Sdn Bhd.

Digi commenced operations in May 1995 when it launched its fully digital GSM1800 services, the first digital mobile communications service in Malaysia.

Digi continued to deliver resilient performance with RM6.2 billion service revenue in 2016. During the year, the consistent focus to become Customers' Favourite Partner in Digital Life across all its value chain has contributed to a stronger market position and enabled its mobile services to more than 12.3 million subscribers at end 2016.

At end 2016, Digi's 4G LTE and 4G+ network coverage reached 85% and 41% population, supported by 7,600 km of fibre network. The stronger data network coupled with modernized IT billing platform continued to support the always-on, consistent high-speed data experience for the customers and enabled Digi to capture data growth opportunities sustainably.

Digi's presence as a leader in prepaid services has spearheaded in a number of industry benchmarks for simplicity and innovation. In addition, Digi has also revitalised its postpaid services under Digi Postpaid and Digi Business to deliver quality voice and mobile internet services to individuals and corporate customers.

Through its corporate initiative, Deep Green, Digi is committed to a sustainable business that is financially and ecologically responsible to all stakeholders.

<p>Corporate Address</p> <p>Lot 10, Jalan Delima 1/1, Subang Hi-Tech Industrial Park, 40000 Subang Jaya, Selangor, Malaysia</p> <p>Tel: +603-5721 1800 (General Line) www.Digi.com.my</p>	<p>Registered Office</p> <p>Lot 6.05, Level 6, KPMG Tower, 8 First Avenue, Bandar Utama, 47800 Petaling Jaya, Selangor Darul Ehsan</p> <p>Tel: +603-7720 1188 Fax: +603-7720 1111</p>
<p>Share Registrar</p> <p>Tricor Investor & Issuing House Services Sdn Bhd Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia</p> <p>Tel: +603 -2783 9299 Fax: +603 -2783 9222</p>	<p>Auditors</p> <p>Messrs Ernst & Young Chartered Accountants, Level 23A Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara 50490 Kuala Lumpur</p>
<p>Bankers</p> <ul style="list-style-type: none"> • Standard Chartered Bank Malaysia Berhad • AmBank (M) Berhad • CIMB Bank Berhad • Malayan Banking Berhad • OCBC Bank (Malaysia) Berhad • Hong Leong Bank Berhad • UOB Bank Berhad • Sumitomo Mitsui Banking Corporation Malaysia Berhad 	

Background

Digi is one of the leading mobile operator in Malaysia with 12.3 million subscribers, ranking #1 in terms of subscriber market share and #2 in terms of mobile service revenue market share.

Digi commenced operations in Malaysia in May 1995 when it launched its fully digital GSM 1800 MHz services, the first digital mobile communications service offering in Malaysia. Digi offers mobile voice, roaming and value-added services on both prepaid and contract bases. Digi is currently one of the leading operators in the prepaid segment, which is the largest consumer segment in the Malaysian mobile market. On 7 May 2008, Digi obtained a 3G spectrum licence with all of its rights and benefits via a transfer from TIME dotCom (TdC) for a consideration of 27.5 million new shares. In March 2009 Digi launched 3G broadband services for PCs, while 3G voice and data services for mobile phones were introduced in October 2009.

In 2001, when Telenor increased its shareholding in Digi from 32.9% to 61.0% through a voluntary partial take-over offer, the transaction was approved by the Foreign Investment Committee and the Ministry of Energy, Communication and Multimedia on the following conditions:

- Telenor's equity interest in Digi must be reduced to 49% within five years; and
- Digi must have at least 30% Bumiputra (indigenous Malays) equity shareholding before 31 December 2006.

The deadline to comply was later extended to 30 June 2008. As a result of the 3G spectrum transfer in May 2008 and an earlier placement exercise, TdC's shareholding in Digi at that point in time increased to 10%, which later has been reduced to 3.5%. At the same time, Telenor's ownership interest in Digi was reduced to 49%. As a result, Digi is now in compliance with the 49% foreign equity condition and has been exempted from the need to comply with the 30% Bumiputra equity condition imposed by the Foreign Investment Committee. In the Economic Transformation Programme update on 16 November 2012, the Prime Minister of Malaysia announced that up to 70% foreign equity would be allowed for individual class Network Facilities Provider (NFP) and Network Service Provider (NSP) licences.

As at 31 December 2016, Digi provides its mobile services to 12.3 million subscribers out of an estimated population of 31.6 million with mobile penetration (SIM cards) of 141.6%.

Network and licences

Digi currently holds a NFP licence and a NSP licence, both of which are valid until January 2025, and an Application Service Provider (ASP) licence, which is renewed every year. These licences are effectively technology and service neutral. A licensee may apply for the renewal of its individual licence prior to expiry.

Digi operates a 2G network, utilising spectrum in the 1800 MHz band and also limited spectrum in the GSM 900 MHz band. Digi has been assigned spectrum in the 2100 MHz spectrum band, expiring April 2018, which is the basis for its 3G network. The Malaysian Minister of Information, Communications and Culture, on recommendation by the Malaysian Communications and Multimedia Commission (SKMM), has the power to approve the renewal of individual licences. In December 2012, 2×10 MHz of the 2600 MHz spectrum was allocated to Digi for the provision of LTE-related services. The 2600 MHz spectrum allocation is valid from 1 January 2013 to 31 December 2017. In order to deliver LTE services in the most

cost effective manner, Digi aims to free-up and re-farm its existing 1800 MHz spectrum for wider LTE coverage whilst relying on 2600 Mhz spectrum for LTE capacity in densely populated areas.

Digi's LTE services has been launched in July 2013 with initial coverage in key market areas in Klang Valley, Johor Baru, Kota Kinabalu and progressively expand to more locations nationwide.

Spectrum Holding	Bandwith (Mhz)	Expiry
900 MHz	2×5	2032 (based on the new allocation in Feb 2016)
1,800 MHz	2×20	2032 (based on the new allocation in Feb 2016)
2,100 MHz	2×15 + 1×5	2018
2,600 MHz	2×10	2017

Competition

There are two other GSM network operators in Malaysia: Celcom (a subsidiary of Axiata) and Maxis. Both Celcom and Maxis have licences to operate GSM 900 MHz and GSM 1800 MHz networks. There are four 3G service providers, with U Mobile being the fourth licensee in addition to Digi, Celcom and Maxis. Under the terms of the spectrum assignments, 3G licence holders are required to offer access to their 3G networks to MVNOs. At present, Celcom is providing 3G/2G access to several MVNOs through roaming agreements and Maxis has a 2G and 3G roaming agreement with U Mobile. Both Maxis and Telekom Malaysia launched their 3G services in the first half of 2005. U Mobile launched its 3G service in the second half of 2008. In December 2012, the Malaysian Communications and Multimedia Commission announced the allocation of the 2600 MHz spectrum band for the telecommunication industry. A total of eight companies were given access to the band for the provision of LTE related services. These companies include Celcom, Digi, Maxis, Packet One Networks, Puncak Semangat, REDtone Marketing, U Mobile and YTL Communications.

In February 2013, Maxis secured access to 3×20 MHz of contiguous 2600 Mhz spectrum on the back of LTE spectrum sharing collaborations with U Mobile and REDtone.

As of April 2013, both Maxis and Celcom have commercially launched its LTE services in selected locations.

Regulatory matters

Digi currently annually contributes 6% of “weighted net revenue” to the Universal Service Provision Fund (the USP Fund). All licensed operators are able to bid for SKMM issued tenders utilising this USP Fund to build and operate specific types of services in underserved areas and communities. Digi has won various bids to provide mobile and broadband services on this basis, including building 14 community broadband centres.

SKMM has implement lower termination rates as at 1 January 2013 with gradual reduction in these rates in 2014 and 2015 respectively.

Chairman's Statement

Dear Shareholders,

Good progress in implementing our strategy

As responsible leaders invested in the future of Digi, the Board spent a healthy proportion of its time in the past year on governance areas that most contribute to the success of the Company. We focused on sharpening our strategy and examining its potential in creating value for our respective stakeholders, positioning able leaders, people and the right processes to deliver on these plans, and managing the risks related to our fast growing digital world, the global economy and our customers' expectations.

On behalf of the Board, I am pleased to report that Digi has delivered another year of steady financial and operational performance in the context of a highly competitive, fast-paced and dynamic market environment that is Malaysia. Across the business, we have made solid progress in implementing our well-defined digital strategy that has enabled new and organic sources of growth for us in the past year while we continue to make significant investments for the future. As a result, our robust data network now serves over 11.7 million customers, of which 8.7 million are active internet users. This healthy 7.1% growth in our internet customer base during the year reflects that we are very much on track in our efforts to connect our customers to what matters most to them.

Healthy returns on capital a continued Priority

Our confidence in this respect also bears out in our strong balance sheet for the year, indicating the business' solid ability to fund our operations and ongoing investment commitments. The financial strength of our business has led the Board to announce close to a 100% dividend payout with a net dividend of 18.8 sen per share, returning a total of RM1.46 billion to shareholders in 2017. Yet again, in managing to exceed the Company's dividend policy of distributing a minimum 80% of net profits, we exhibit steady determination to perform and hold to our remuneration policies to create long-term value for our shareholders.

In planning for the longer term, the Board recognizes the importance of maintaining financial flexibility to fund current and future investments. In 2017, the Company ventured into Islamic financing by establishing our RM5.0 billion Sukuk Programmes, tapping into the growing Shariah-compliant debt and capital markets. Proceeds from the Sukuk Programmes' issuance can be utilized to finance capital expenditure, working capital and other general funding requirements in support of future growth opportunities. I am pleased to note that RAM Rating Services Berhad has reaffirmed the AAA/Stable/P1 ratings of our Sukuk Programmes in recognition of our strong performance and financial profile.

It is always rewarding to see instances where our steady performance and good governance practices are acknowledged externally. This is the fourth consecutive year The Edge Billion Ringgit Club Corporate Awards 2017 has credited us for having the highest return on equity over three years in the Big Cap Companies category, and the Trading and Services sector. Our focus on holding to high corporate governance standards has also been noticed by Asia's Best Managed Companies 2017 by FinanceAsia, and the MALAYSIA-ASEAN Corporate Governance Transparency Index, Findings and Recognition 2017 by the Minority Shareholder Watchdog Group. These acknowledgements bear witness to the rigour we

place on implementing strategies, policies and practices that result in a two-fold outcome for the business: to maximise earnings while we run a responsible, sustainable operations.

Delivering on our purpose, responsibly and sustainably

The Board recognises that the way we work is as crucial as what we achieve, and has established, in our commitment to practicing the highest standards of ethics, a solid governance framework that affords trust and transparency in the way we conduct our business. Across the organisation, we have an uncompromising focus on compliance and integrity when seizing opportunities and mitigating challenges we face in the market. Our governance approach and processes are benchmarked against the latest in industry best practices, and a complete disclosure on these exercises is available in the Governance section on pages 60 to 86.

Our fortitude in being a leader in responsible business is also determined by having regard for all stakeholders within the ecosystem we operate. And in this respect, we have laid a strong foundation for sustainable business practices built on the tenets of trust and creating shared value. This is reflected in the way we provide safe, trustworthy services to our customers build an inclusive workplace for our people, instill integrity into every aspect of managing our supply chain, reducing inequalities faced by society by advocating digital inclusion and resilience, as well as considerately managing our environmental impact. We believe that our aim to deliver on our goals sustainably will make us an outstanding organization to work for, to do business with and to invest in. More information on the work carried out in this area are summarised in the Sustainability section on pages 32 to 41, and a full disclosure of our responsible leadership initiatives is detailed in Digi's 2017 Sustainability Report at www.digi.com.my/sustainability.

Solid strategy to thrive in an evolving market

As we leave a good year behind us and turn the page to the future, we believe we have the right purpose and strategy to take us forward in the dynamic landscape we operate in. In the year, we refined our strategy to have a sharper focus on the key growth drivers for our business to position us well to compete. While the changes in our strategy were not major, it signals our priority to deliver solid services to our customers, our discipline to operate efficiently and invest in our growth businesses.

The Board and I feel we have the right balance of skills, experience and backgrounds to support and challenge the management team in implementing this strategy. The recent appointments of Haakon Bruaset Kjoel, Torstein Pedersen and Tone Ripel as additional Non-Independent Non-executive Directors have further strengthened the Board, and we look forward to leveraging their wealth of experiences in the coming years. I would also like to take this opportunity to express our deepest appreciation to four esteemed colleagues, my predecessor Morten Karlsen Sorby, Tore Johnsen, Kristin Muri Moller and Morten Loeken Edvardsen respectively, for their invaluable contribution to the Board and wish them the best for their futures.

Everyone who is a part of Digi has a deep interest in our success, and we are able to achieve it because they all play an active role in our exciting journey. The Board and I would like to recognise how hard they have worked this past year, and thank our management team and Digizens for their ongoing commitment to support our strategy.

We extend our appreciation also to the government of Malaysia, Ministry of Communications and Multimedia (KKMM), Malaysia Communications and Multimedia Commission (SKMM), various other agencies and our partner ecosystem who work with us to ensure that digital Malaysia is a shared and inclusive reality for all segments of society.

I would also like to thank our shareholders for your continued interest and investment in Digi. You have our deepest assurance that we work to remain highly regarded as an investment grade and dividend paying company, creating value for you.

As I take my leave from Telenor and Digi, I remain extremely positive and confident about the future of this great business. There is every reason for optimism as Digi has the right priorities and able leadership to achieve the goals it has set out for itself, for the benefit of all its stakeholders.

Delivering future growth together

Considering all we have accomplished in 2016, it is safe to say that we are at an excellent point from which to continue our journey forward. The motivations that set us on this path remain the same, that we adapt our business to meet our customers' evolving needs. We intend to deliver on this, and the goals we have set for ourselves to contribute meaningfully to our growth in the coming years. I am confident that our success will be achieved through the concerted effort and collective energy from everyone who is a part of this inspiring organisation.

On behalf of the Board, I would like to thank our management team and Digizens for their commitment to and courage throughout our digital transformation, undoubtedly a very exciting period of our history.

Our appreciation also extends to the government of Malaysia, Ministry of Communications and Multimedia (KKMM), Malaysia Communications and Multimedia Commission (SKMM), various other agencies and our partner ecosystem who share in our steadfastness to realise Malaysia's digital future, and expand the widespread benefits of digitisation for every part of society, every industry and everyone.

Before concluding, I would like to thank you, our shareholders, personally and on behalf of the Board of Directors for all the support and trust you have placed in Digi to succeed. I look forward to sharing more of our strategy with you at our Annual General Meeting in May.

Lars-Ake Valdemar Norling

Chair of the Board

¹ GSMA Mobile Economy Asia Pacific 2015

² Digital, Social & Mobile in 2015

³ Inmobi Insights: The State of App Downloads & Monetisation

⁴ PWC: Malaysia Entertainment and Media Outlook 2015-2019

Board of Directors



**Lars-Ake Valdemar
Norling**

*(Non-Independent Non-Executive Director, Chairman of the Board of Directors, and Chairman of the Remuneration Committee)
48 years of age, Swedish*



**Tan Sri Saw Choo
Boon**

*(Independent Non-Executive Director, Chairman of the Audit & Risk Committee and Member of the Nomination Committee)
70 years of age, Malaysian*



Tore Johnsen

*(Non-Independent Non-Executive Director, Member of the Audit & Risk Committee and Member of the Remuneration Committee)
69 years of age, Norwegian*



**Yasmin Binti Aladad
Khan**

*(Independent Non-Executive Director, and Chairman of the Nomination Committee)
59 years of age, Malaysian*



Haakon Bruaset Kjoel

*(Non-Independent Non-Executive Director, Member of the Nomination Committee)
45 years of age, Norwegian*



**Morten Loeken
Edvardsen**

*(Non-Independent Non-Executive Director)
36 years of age, Norwegian*



**Vimala A/P V.R.
Menon**

*(Independent Non-Executive Director, Member of the Audit & Risk Committee)
62 years of age, Malaysian*

Senior Management Team



Albern Murty
Chief Executive Officer



Nakul Sehgal
Chief Financial Officer



Loh Keh Jiat
Chief Marketing Officer



Eugene Teh
Chief Corporate Affairs
Officer



Kesavan Sivabalan
Chief Network Officer



Haroon Bhatti
Chief Human Resource
Officer



Praveen Rajan
Chief Digital Officer



Joachim Rajaram
Chief Corporate Affairs
Officer

Shareholding

Domicile Stock Exchange	Main Market of Bursa Malaysia Securities Berhad
Share Capital	Share Capital - RM1,000,000,000.00 divided into 100,000,000,000 ordinary shares of RM0.01 each
	Outstanding Shares- RM77,750,000.00 divided into 7,775,000,000 ordinary shares of RM0.01 each
Stock Short Name	Digi (6947), Digi:MK, DSOM:KL:

Top 20 Shareholders as at 28 March 2018

Shareholdings	No. of Shares	%
1. CITIGROUP NOMINEES (ASING) SDN BHD TELENOR ASIA PTE LTD (DIGI)	3,809,750,300	49.00
2. CITIGROUP NOMINEES (TEMPATAN) SDN BHD EMPLOYEES PROVIDENT FUND BOARD	1,178,816,074	15.16
3. AMANAHRAYA TRUSTEES BERHAD AMANA SAHAM BUMIPUTERA	587,035,200	7.55
4. KUMPULAN WANG PERSARAAN (DIPERBADANKAN)	366,702,950	4.72
5. LEMBAGA TABUNG HAJI	112,332,500	1.44
6. AMANAHRAYA TRUSTEES BERHAD AMANA SAHAM WAWASAN 2020	85,000,000	1.09
7. CARTABAN NOMINEES (ASING) SDN BHD EXEMPT AN FOR STATE STREET BANK & TRUST COMPANY (WEST CLT OD67)	69,878,010	0.90
8. AMANAHRAYA TRUSTEES BERHAD AMANA SAHAM BUMIPUTERA 2	68,866,000	0.89
9. HSBC NOMINEES (ASING) SDN BHD BBH AND CO BOSTON FOR VANGUARD EMERGING MARKETS STOCK INDEX FUND	62,895,033	0.81
10. AMANAHRAYA TRUSTEES BERHAD AMANA SAHAM MALAYSIA	56,550,300	0.73

11. DATO AHMAD SEBI BIN BAKAR	55,394,030	0.71
12. AMANAHRAYA TRUSTEES BERHAD AS 1MALAYSIA	51,265,800	0.66
13. HSBC NOMINEES (ASING) SDN BHD JPMCB NA FOR VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND	49,944,100	0.64
14. CARTABAN NOMINEES (TEMPATAN) SDN BHD PAMB FOR PRULINK EQUITY FUND	48,484,000	0.62
15. MAYBANK NOMINEES (TEMPATAN) SDN BHD MAYBANK TRUSTEES BERHAD FOR PUBLIC REGULAR SAVINGS FUND (N14011940100)	43,653,700	0.56
16. MAYBANK NOMINEES (TEMPATAN) SDN BHD MAYBANK TRUSTEES BERHAD FOR PUBLIC ITTIKAL FUND (N14011970240)	39,500,000	0.51
17. AMANAHRAYA TRUSTEES BERHAD AMANA SAHAM DIDIK	31,488,500	0.40
18. MALAYSIA NOMINEES (TEMPATAN) SENDIRIAN BERHAD GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (PAR 1)	26,852,800	0.35
19. CITIGROUP NOMINEES (TEMPATAN) SDN BHD EMPLOYEES PROVIDENT FUND BOARD (NOMURA)	25,579,890	0.33
20. AMANAHRAYA TRUSTEES BERHAD PUBLIC ITTIKAL SEQUEL FUND	24,762,300	0.32
TOTAL	6,794,121,487	87.38

Foreign Shareholding

Foreign shareholding (%) (excl. Telenor)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2010	6.9%	7.2%	7.7%	7.9%	8.0%	8.0%	8.4%	8.6%	8.9%	8.8%	8.7%	8.7%
2011	8.9%	9.1%	10.2%	10.9%	10.4%	10.4%	10.8%	10.9%	11.5%	12.0%	12.4%	12.4%
2012	12.6%	12.9%	13.2%	12.9%	12.7%	12.5%	12.6%	12.4%	12.7%	12.6%	12.2%	12.7%
2013	12.6%	12.6%	12.4%	12.8%	12.9%	13.0%	13.0%	13.0%	13.2%	13.2%	13.0%	12.5%
2014	12.1%	13.2%	13.7%	14.0%	14.6%	14.7%	15.0%	15.6%	15.5%	15.2%	15.5%	15.6%
2015	15.7%	15.9%	15.5%	15.8%	15.3%	14.9%	13.6%	12.4%	11.8%	11.6%	10.6%	10.1%
2016	9.9%	10.0%	10.2%	10.1%	10.2%	9.9%	10.3%	10.5%	10.6%	10.5%	9.9%	9.9%
2017	10.3%	10.1%	10.0%	9.8%	10.0%	9.6%	9.4%	9.3%	9.4%	9.3%	9.1%	9.1%
2018	9.2%	9.3%	9.3%									

Corporate Governance

Digi.Com Berhad's ("Digi" or the "Company") Group objective is to create long-term shareholder value through providing innovative, easy-to-use and best-value telecommunications services in the Malaysian Market.

In pursuing this corporate objective, the Board of Directors ("Board") of Digi is committed to high standards of corporate governance which it believes is critical to business integrity and performance as there is a link between high-quality governance and creation of shareholders' value.

The Board is committed to strengthen the Company's governance practices to safeguard the best interests of its shareholders and other stakeholders. In its commitment to sustainable business practice, the Board has endorsed its strategy where sustainability and corporate responsibility forms part of Digi's business fundamentals. Digi's sustainability strategy comprises three key focus areas, namely on empowerment through connectivity, ethical and responsible business standards and addressing climate change.

Digi continues to refine and improve its corporate governance systems. The Board evaluates, and where appropriate, implements relevant proposals with the aim of ensuring that it continues to demonstrate its commitment to good corporate governance, having regard to developments in market practice expectations and regulation.

These statements explain how the Company has applied the key principles and the extent of its compliance with the best practices set out in the Malaysian Code on Corporate Governance (Revised 2007) (the "Code").

[\(A\) Corporate Governance Overview Statement](#)

[\(B\) Statement on Risk Management and Internal Control](#)

[\(C\) Audit & Risk Committee Report](#)

[\(D\) Board Diversity Policy](#)

[\(E\) Non-Executive Directors' Remuneration Policy](#)

[\(F\) Remuneration Policy for the Senior Management](#)

(G) Terms of Reference

- [Board](#)
- [Audit & Risk Committee](#)
- [Nomination Committee](#)
- [Remuneration Committee](#)

[\(H\) Rules of Procedures for Chief Executive Officer](#)

Key Financial Summary - Quarter

Financial Highlights		2017		2018
		3Q	4Q	1Q
REVENUE	RM'mln	1,570	1,645	1,599
Service Revenue	RM'mln	1,476	1,513	1,483
Others	RM'mln	94	132	116
EBITDA	RM'mln	727	725	741
EBITDA Margin	%	46%	44%	46%
PBT	RM'mln	511	480	481
Taxation	RM'mln	126	120	129
PAT	RM'mln	385	360	352
TOTAL EQUITY	RM'mln	540	519	N/A
TOTAL ASSETS	RM'mln	5,869	5,834	N/A
EARNINGS PER SHARE (Basic)	Sen	5.0	4.6	4.5
GROSS DIVIDEND PER SHARE	Sen	4.9	4.6	N/A
NET ASSETS PER SHARE	Sen	7	7	N/A
RETURN ON ASSETS	%	26%	25%	N/A
SHARE PRICE				
High	RM	5.03	5.10	5.00
Low	RM	4.63	4.36	4.54
Close	RM	4.90	5.10	4.64

Key Financial Summary – Annual

Financial Summary (RM million)	2013	2014	2015	2016	2017
Financial results					
Revenue	6,733	7,019	6,914	6,597	6,340
- Service revenue	6,131	6,333	6,348	6,226	5,913
EBITDA	3,043	3,163	2,983	2,955	2,886
EBIT	2,165	2,671	2,354	2,304	2,100
Interest cost	43	39	56	78	132
Profit before tax	2,140	2,645	2,309	2,238	1,985
Profit after tax	1,706	2,031	1,723	1,633	1,477
Capex	741	904	904	780	748
Operating cash-flow	2,302	2,259	2,079	2,175	2,138
Financial positions					
Total assets	3,752	4,303	4,662	5,498	5,834
Non-current liabilities	657	534	386	2,150	3,033
Total borrowings	749	1,048	1,294	2,282	2,704
Shareholders' equity	661	686	519	519	519
Financial ratios					
EBITDA margin	46%	45%	43%	45%	46%
Return on equity	284.6%	296.1%	332.0%	314.6%	462.1%
Return on total assets	25.3%	47.2%	37.0%	29.7%	30.0%
EPS (sen)	19.0	26.1	22.2	21.0	15.5
DPS (sen)	18.8	26.0	22.0	20.9	26.3
Dividend yield [1]	3.7%	4.2%	4.1%	4.3%	3.5%
Net assets per share (sen)	6.7	8.8	6.7	6.7	3.4
Net debt/EBITDA (x)	0.7	0.2	0.4	0.6	0.1
Interest cover (x)	15.9	68.5	42.0	29.5	30.8

[1] Yield calculated based on share price at year end